



"The strength of the team is each individual member. The strength of each member is the team."

- Phil Jackson



Editor's Overview

What Holds Us Together

There is a tendency in every organisation to celebrate what is visible. The new store that opens its doors. The milestone crossed. The customer won. The technology launched. The numbers that quietly become larger than they were yesterday. These moments deserve celebration. They are the markers of progress. Yet they are rarely where progress truly begins.

Long before a ribbon is cut, there is a team willing to imagine what does not yet exist. Before a customer places an order, someone has solved a problem they may never know existed. Before a student walks across a graduation stage, there is a parent and an institution that believed, a mentor who offered encouragement, and a community that made the journey possible.

This quarter, that truth revealed itself across every corner of RK Group.

Teams came together to learn not only how to work better, but how to understand one another better. New leaders brought fresh perspectives while experienced teams continued to raise the standards they had already set. New offices, new stores and new technologies expanded our reach, and reflected the confidence to keep building for tomorrow. Artificial intelligence became more than an emerging technology, it became a practical tool, simplifying operations, strengthening decisions and allowing our people to focus on what they do best.

Q2 AT A GLANCE

Every number tells a story.

Behind every milestone is a team that believed, a conversation that sparked an idea, and countless small actions that made remarkable outcomes possible.

Q2 in Numbers

- 22 Future leaders welcomed through Campus Hiring 2026
- 600+ Students engaged across India's premier management institutes
- 6 In-house AI platforms powering Valuecart's operations
- 5 House of Masaba Kiosks launched across India
- 5,000 Seed balls dispersed during Valuecart's environmental initiative
- 4 Mango stores inducted into the prestigious ₹1 Crore Club
- 1 New NEXT showroom launched in Bengaluru
- 6 New professionals joined the Great Kapital family
- 7 Young girls continuing their educational dreams through sponsorship
- 1 New corporate office for Robust Kommerce
- 1 New Director – Finance Controller welcomed at Westbury

Head Office

Conversations That Matter

Some of the most important work in an organisation happens away from meeting rooms and dashboards.

This quarter, our Head Office focused on strengthening the conversations that shape culture. Employees came together for Ice Breaking & **The Art of Feedback**, an interactive learning session designed to encourage meaningful dialogue across teams. Through leadership insights, role-play exercises and practical discussions, colleagues explored how thoughtful feedback creates trust, improves collaboration and strengthens everyday working relationships.

The same spirit extended beyond people and into purpose during Earth Month. Employees filled the **Earth Pledge Wall** with personal commitments towards a greener future, while the Bring Nature to Your Desk challenge transformed workspaces with leaves, twigs and natural elements, small reminders that sustainability often begins with individual action.

Westbury

New Leadership. Familiar Excellence.

Growth demands both fresh perspectives and consistent execution.

This quarter, Westbury welcomed **Mr. Arvind Bahuwala** as Director – Finance Controller, bringing decades of financial expertise and strategic leadership to the organisation. His appointment marks another important step in strengthening the foundations for the future.

At the same time, Westbury celebrated members of its Customer Service Team for their exceptional commitment to creating memorable customer experiences. Their dedication continues to set new benchmarks in service excellence and reflects the culture of ownership that defines the organisation.



RK World Infocom

Investing in Tomorrow's Leaders

The future was discovered, encouraged and developed. Through Campus Hiring 2026, RK World Infocom engaged with more than 600 students across nine of India's leading management institutions, including the IIMs, FMS Delhi and XLRI. Following a rigorous process of assessments, case discussions and interviews, **twenty-two young professionals joined the organisation** across key business functions. Each new hire represents more than an addition to the workforce.

They represent new perspectives, fresh ideas and the confidence that tomorrow's leaders are already beginning their journey within RK Group.





Great Kapital

Shaping the Future of Trade Finance

This quarter saw Great Kapital strengthen both its market presence and its technology-driven vision for the future of trade finance.

The organisation **participated** in two of India's most prominent industry forums i. **GTR India 2026** and ii. **ETCFO NextGen 2026** engaging with business leaders, treasury professionals and finance executives navigating an increasingly digital economy. Founder and CEO Akshay Shah also joined an expert panel discussing the opportunities and challenges surrounding AI adoption within India's financial ecosystem, reinforcing Great Kapital's position as a forward-looking voice in the industry.

Innovation continued beyond the conference stage. Through proprietary platforms such as KARGO, designed to simplify logistics operations, and KOLLAB, built to transform supplier collaboration through AI-powered workflows, Great Kapital continues to build technology that makes trade finance more transparent, efficient and accessible.

Closer to home, the organisation invested just as deeply in its people. Townhall conversations, recognition programmes, Friday Funday celebrations and six new team members reflected a culture that believes innovation flourishes when people feel connected to the journey they are helping create.



Robust Kommerce

Bringing Global Brands Closer to India

For Robust Kommerce, this quarter was defined by momentum.

The launch of **NEXT's** first Bengaluru stores at **Phoenix Mall** of Asia marked another significant chapter in bringing one of Britain's most recognised fashion brands closer to Indian customers. The expansion reflects not only the brand's growing footprint but also the team's confidence in creating premium retail experiences across new markets. **Four Mango stores:** Palladium Mumbai, DLF Promenade Delhi, Select City Walk Delhi and Indiranagar Bengaluru earned a place in the prestigious ₹1 Crore Club during the full-price month of May, recognising disciplined execution and exceptional commercial performance.

Beyond business, the team celebrated Rocky and Kundan who secured Gold in the RK Group Badminton League Men's Doubles Championship, while colleagues settled into a vibrant new office in Bengaluru's Central Business District, placing the organisation even closer to India's evolving fashion landscape.



Valuecart

Building the Intelligence Behind Growth

At Valuecart, this quarter marked a significant step as the industry resets. **Six in-house AI-powered applications** now connect every stage of the company's cross-border e-commerce operations, from sales and imports to warehousing, finance, vendor management and people processes. Together, these platforms are helping automate routine work, improve decision-making and create a more agile organisation prepared for sustained growth. Solutions including Pulse, Nexus, Mira, Ledger, the HSN + BIS Engine and the HR Engine demonstrate more than technological capability. Rather than adapting to technology, Valuecart is creating technology that adapts to its business.

The result is one connected operating system, built entirely in-house, enabling teams to scale smarter while continuing to deliver exceptional experiences for customers, partners and employees alike.

Business creates value. Purpose creates legacy.

This quarter, our commitment to creating meaningful impact continued through education, sustainability, rural development and community initiatives that remind us our responsibility extends well beyond the workplace.

RK Trust

Building Futures, One Community at a Time

The work of RK Trust has always been guided by a simple belief that lasting change begins when people are given the opportunity to grow.

This quarter, that belief came alive across education, agriculture and community development.

The Kalandri Foundation

Dreams deserve an opportunity.

Sometimes the greatest investment we can make is in someone's future. This quarter, seven girls supported under the Foundation's sponsorship programme continued taking confident steps towards their dreams. **Radhika** has joined **Allen, Kota**, as she pursues her ambition of becoming a doctor. Ekta has secured admission to **St. Joseph's** in Bengaluru to build a future in the arts.

Bhavika's passion for **chess** is now being nurtured under National Instructor Vivekananda from Mysuru, whose early observations speak not only of her talent, but of her remarkable ability to understand strategy and translate it into action. Every child dreams. The difference often lies in whether someone chooses to believe in those dreams before the world does.



The People Who Make Us

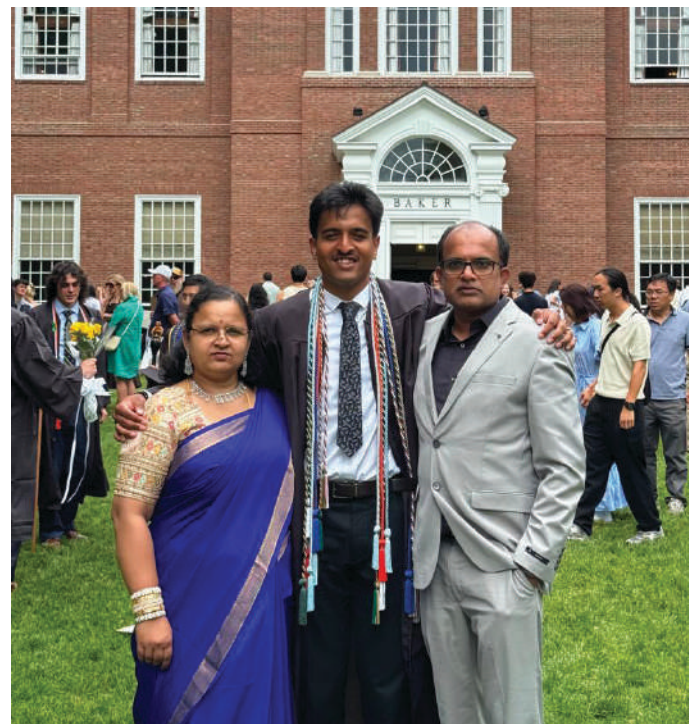
This quarter, we celebrate **Kushal Jayakumar**, son of our RK family member **Jay Kumar**, graduating in **Media Studies** from **Dartmouth College**, an Ivy League institution, on a prestigious **need-blind scholarship**. What made this moment especially meaningful was Kushal's heartfelt note to our Chairman, where Kushal wrote, ***"You were definitely the first and biggest inspiration to chase the Ivy League dream."*** It is a touching reminder that the greatest impact we leave is often through the dreams we inspire in others. Inspiration has a remarkable way of travelling farther than we ever imagine.

Prem Ratan School

Building more than classrooms.

In Kalandri, the Prem Ratan School continues to rise. Designed as a Hindi-medium government girls' school now with opportunities in English language learning, advanced science education and structured sports, the school seeks to prepare young girls not only for examinations, but to believe in the infinite.

Recognising that great schools begin with great teachers, fourteen educators recently participated in a three-day residential Self Leadership Education Workshop conducted in partnership with **Oasis Movement**. Focused on character development, self-management and purpose-driven learning, the programme empowered teachers to become leaders who inspire far beyond the classroom. Because every generation deserves educators who help students discover beyond the knowledge of books.





Ujwala Farm Retreat

Nature meets reflection.

Some places offer silence. Others offer perspective. This quarter, Ujwala Farm Retreat became a place of both as it **welcomed Param Pujya Acharya Shri Hemvallabh Surishwarji Maharaj Saheb** during his Padayatra. Surrounded by nature and rooted in rural heritage, the retreat brought together devotees seeking reflection, peace and spiritual connection.

It was a reminder that amidst growth and progress, there remains immense value in creating spaces where people can pause, reconnect with nature and rediscover what truly matters.

Valuecart

Growing a Greener Tomorrow

As part of its first CSR initiative for FY 2026–27, Valuecart organised a **Seed Ball Plantation Drive at Shivarampura Forest in Tumkur**.

Employees dispersed nearly 5,000 seed balls, planted native forest saplings and contributed essential vessels to the local community temple, combining environmental restoration with community engagement.

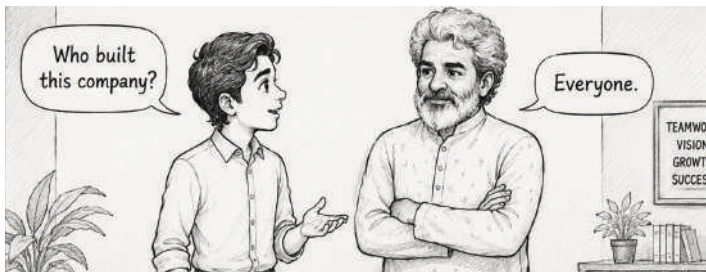


The Jain Foundation

Ancient Wisdom. Modern Relevance.

The Jain Foundation continued its mission of making timeless **philosophy meaningful for today's world**. Its Digital Fasting movement continued encouraging mindful technology use while inspiring individuals to cultivate greater awareness in an increasingly connected world.

The Foundation also strengthened its educational initiatives through conferences and community engagement, continuing to demonstrate that some of humanity's oldest wisdom remains remarkably relevant in solving many of today's newest challenges. Because progress is most meaningful when it carries wisdom forward with it.



Everyone Builds. Every Day. (Kaizen in Action)

The spirit of Kaizen reminds us that lasting success isn't created by one breakthrough or one individual, it is built through countless small improvements made by every member of the team. Because a better company isn't built by one person. It's built by everyone. **Especially you.**



THE THINKING TREE

*There are ideas that survive not because they are ancient, but because they remain true. “Insatiable Souls” is one such idea. It does not particularly describe people who dream boldly or strive for excellence. It describes something more mundane: the inability to feel that what we have, who we are, or where we stand is ever enough or simply what is enough? This month, The Thinking Tree reflects on the invisible pursuit that shapes so much of modern life: **the pursuit of “more.”***

The story of civilization has often been told as the story of human desire. We wanted to travel farther, so we built ships. We wanted to live longer, so we advanced medicine. We wanted to understand the universe, so we looked beyond the stars. Desire, in many ways, is the engine of progress. Yet the same force that builds can also consume. There comes a moment when desire changes its nature. It stops asking us to create something meaningful and begins asking us to collect more, the never ending appetite. More success. More recognition. More possessions. More certainty. What once inspired us to grow becomes a habit of never arriving.

The irony is difficult to miss. We spend years chasing what we once believed would make us happy, only to discover that the happiness itself has moved elsewhere. Yesterday's dream becomes today's expectation, and today's expectation becomes tomorrow's dissatisfaction.

Perhaps this is why contentment is so often misunderstood. It is mistaken for complacency, as though appreciating the present somehow diminishes our ambition for the future. But the two are not rivals. One gives us purpose; the other gives us perspective. Without purpose we drift. Without perspective we are never at rest.

There is an old saying that the horizon retreats with every step we take towards it. Desire often behaves the same way. It convinces us that fulfilment lies just beyond the next achievement, while ensuring that “just beyond” remains forever out of reach. The question, then, is not whether we should aspire. We should. The world is built by people who imagine something better than what already exists.

The more interesting question is this:

Have I ever stopped long enough to discover what “enough” truly means to me, or have I spent my life believing it always lies one step further away?

The answer is unlikely to arrive all at once and perhaps it isn't meant to. It reveals itself gradually, in moments of stillness and ponder. And so, The Thinking Tree believes that the hardest thing to master is not the world around us, but the endless stream of thoughts we choose to entertain. A meaningful life, then, is measured not only by what we continue to pursue, but also by our ability to recognise the abundance that already exists before us. Perhaps the greatest form of wealth is not having more, but finally knowing when we have enough.

“Businesses are remembered for what they build. Great institutions are remembered for the people they build.”

- RK Times Editorial